

# Throughput & Capacity Optimisation (TCO)

## Eliminating Bottlenecks & Unlocking Hidden Capacity

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### 1. Executive Context

Manufacturing and operational systems frequently experience **bottlenecks and capacity imbalance** that limit overall throughput.

Even when installed capacity appears adequate, hidden constraints can arise from:

- Uneven process loading
- Production flow disruptions
- Equipment utilization imbalances
- Excess work-in-progress accumulation
- Inefficient production sequencing

These issues reduce overall system productivity.

**Throughput & Capacity Optimization (TCO)** focuses on identifying system constraints and rebalancing operational capacity.

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### 2. Engagement Objective

To improve operational throughput by:

- Identifying system bottlenecks
  - Rebalancing capacity across operations
  - Improving production flow synchronization
  - Unlocking hidden operational capacity
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### 3. TCO Framework

#### Phase 1 – Production Flow Diagnostic

##### Objective

Identify true system constraints.

##### Activities

- End-to-end value stream mapping
- Cycle time vs takt time analysis
- Capacity loading assessment
- WIP accumulation mapping
- Equipment utilization analysis

## **Deliverables**

- Bottleneck identification report
  - Capacity imbalance analysis
  - Production flow diagnostic
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## **Phase 2 – Constraint Analysis**

### **Objective**

Understand root causes of bottlenecks.

### **Activities**

- Throughput analysis
- Resource utilization studies
- Queue time analysis
- Production sequencing review

### **Deliverables**

- Constraint hierarchy map
  - Bottleneck root cause analysis
  - Improvement opportunity map
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## **Phase 3 – Throughput Optimization**

### **Objective**

Improve throughput without major capital investment.

### **Interventions**

- Production line balancing
- Workflow synchronization
- Resource allocation optimization
- Production sequencing improvements

### **Deliverables**

- Throughput improvement roadmap
  - Capacity rebalancing plan
  - Production flow redesign
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## **Phase 4 – Capacity Architecture & Sustainability**

### **Objective**

Ensure long-term operational balance.

### **Activities**

- Capacity planning models
- Throughput monitoring dashboards
- Operational governance mechanisms
- Continuous improvement initiatives

### **Deliverables**

- Capacity architecture blueprint
  - Throughput monitoring framework
  - Continuous improvement roadmap
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## **4. Expected Business Impact**

<b>Area</b>	<b>Outcome</b>
Throughput	Increased
Capacity Utilization	Improved
Lead Time	Reduced
Work-in-Progress	Reduced
Operational Efficiency	Enhanced

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